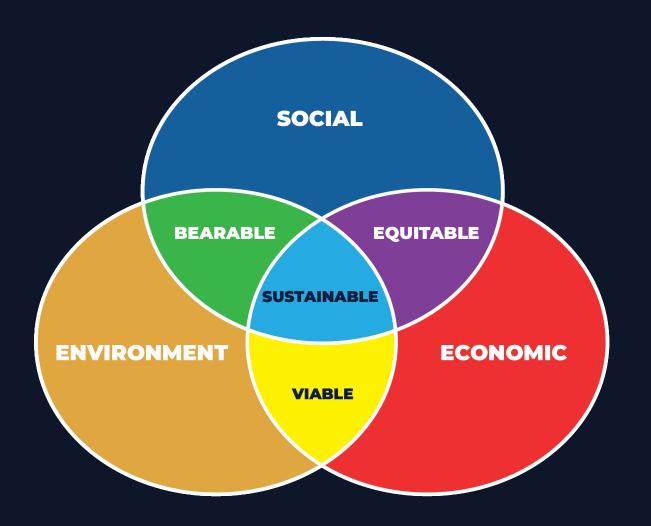


Sustainable Development Model



- AccelerateMS
- Mississippi Works
- WET Funds
- CDBG Program
- Site Development Grant Program
- Port/Rail Improvement Funds
- Small Muni's Grants P
- Tax Policy
- Incentives
- Operating Costs
- Licensing/Regulations

A sustainable community optimizes social, economic and environmental benefits. All people in the community participate. All people are responsible and accountable both individually and collectively.





Measuring Growth

- Jobs
- Population
- Labor Force
- Traffic
- Government Activity
- Student enrollments
- Building construction
 - Housing starts



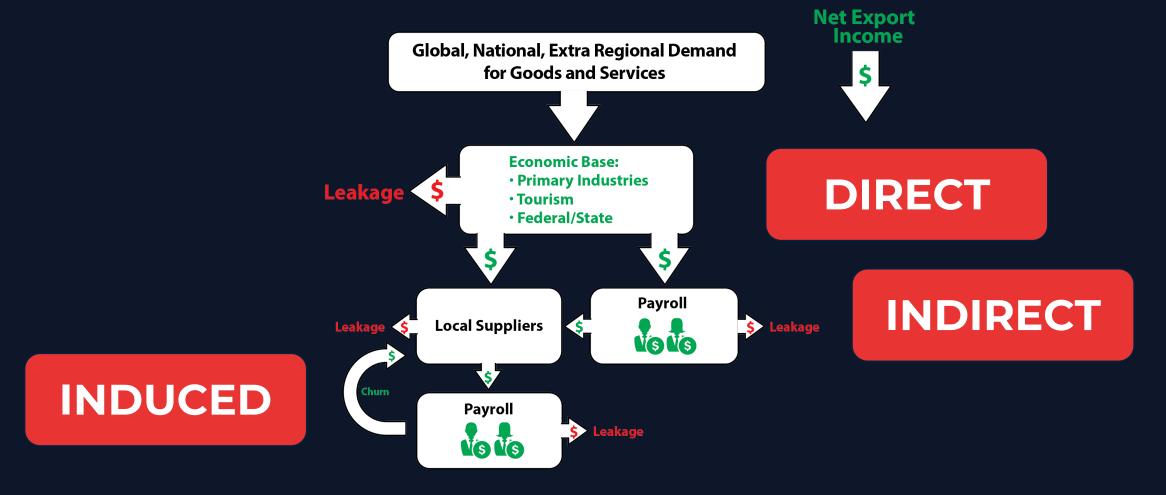
Measuring Development

- Change in Household Income
- Balanced Budgets
- Local Government Debt as a % of GPP
- Growth in Number of New Primary
 Industries
- Growth in Tourism
- Quality of Life Measurement Increases

- Air / Water Quality Reports
- Quality of Public Infrastructure
- Rental Versus Homeownership
- Social Organizations / Non-Profit
 Support
- Homelessness
- Banking / Credit Access



Economic Base Theory



Economic developers grow the base and prevent the leakage.

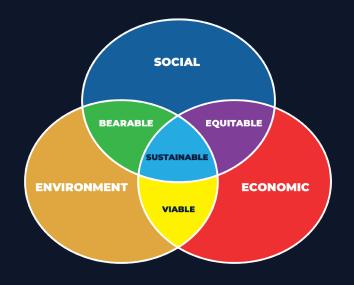
What do MDA's economic developers do?

Capture net export income

- Recruitment of primary industries
- Foreign direct investment
- International trade
- Federal/Military programs
- Tourism

Prevent leakage

- Business retention and expansion (BR&E)
- Entrepreneurship
- Small business development



These programs operate in the space between the social and environmental domains and overlap with ED.

- -Disaster Response
- -BP Funds

- –Asset Development
- -Energy, etc.

ED process focuses on:

Classic economic development organizations

- Investment in physical infrastructure
- Attracting industry (base industries) with new jobs and higher wages
- Improvement of the regulatory and business climate
- Availability of "product" land and buildings

- Environmental capacity (air, water, etc.)
- Marketing the community and region as a desirable place to do business (or to visit for tourism)
- Educating local leaders on economic development
- Prevent leakage

Education and workforce development folks

Development of skilled workforce

Everyone

• Work, Live, Play, Learn, Worship – "Quality of Life" amenities

Environmental Permitting

- Topographic surveying of specific impacted and environmentally sensitive areas
- Alternative project site analysis
- Conceptual engineering site design with opinions of probable cost
- Conceptual design of site utilities
- Consideration and study of offsite impacts (rail and roadway)
- Conduct required hydraulic studies
- Phase I Environmental Site Assessment (ESA)
- Wetland and "other waters" delineation
- USACE Mobile District Section 404 Individual Permit

- MDEQ Section 401 Water Quality
 Certification
- USFWS Threatened and Endangered Species
 Survey / Section 7 Consultation
- MDAH Phase I Cultural Resources Survey / Section 105 Consultation
- NEPA Environmental Assessment (component of the Section 404 Individual Permit)
- Mitigation planning and development
- MDEQ Section 402 Construction Storm
 Water General Permit
- Legal consulting fees
- Facilitate agency, stakeholder and public meetings



Board Responsibilities

Policy Development

Establish the vision and maintain political alignment

Program Funding

Budget and Oversight

People

Hire professional leadership, and let them do their job

Product Portolio

Real estate and infrastructure development, workforce

Performance Metrics

Set realistic and measurable performance expectations and oversee the results

